

Deputy Director For Requirements and Evaluation  
Intelligence Community Staff  
Washington, D.C. 20505

ICS 3805-88  
14 October 1988

MEMORANDUM FOR: DDR&E Ad Hoc Steering Group

SUBJECT: Draft Proposed Package for the DCI's One-Percent Fund [ ] 25X1

REFERENCES: A. Memorandum from DDR&E to same addressees, ICS 3803-88, dtd 11 October 1988, Subject: Descriptions of Highest Priority Candidates for Funding in the DCI's One-Percent Fund [ ] 25X1

B. Memorandum from DDR&E to same addressees, BYE 1664-88, dtd 22 September 1988, Subject: DCI's FY 1990 Initiative Fund Evaluation [ ] 25X1

1. In support of our meeting next Tuesday, 18 October at 1400 [ ] 25X1  
(for two hours or less), this memorandum forwards a draft proposed package for funding in the DCI's One-Percent Fund for FY 1990-1994. This draft package is based upon the results of our evaluation of initiatives submitted as candidates. The especially sensitive compartmented initiatives were addressed separately by [ ] and myself. [ ] 25X1

2. Attachment 1 lists the initiatives included in the package, and it displays the resulting funding profiles by initiative, bundle, and program. The especially sensitive compartmented initiatives are lumped into one line for security reasons; each affected program has been notified separately by ICS/PBO. Attachment 2 contains the specific descriptions of those initiatives included in the package, and Attachment 3 outlines the general process and criteria we used to choose these initiatives. [ ] 25X1

3. At our meeting on the 18th we will have a great deal to do. As you can see in Attachment 1, the proposed package we will be discussing is purposely more expensive [ ] than the amount

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currently assigned to be in the One-Percent Fund. This was done to help us focus our discussion at the meeting on any proposed initiatives that might be eliminated or trimmed back. I believe that several of these initiatives still have unrealistic dollar amounts assigned to them; any excess will have to be, and will be, removed. In addition, I would like to hear any specific, concrete ideas you might have for improving the package. Our goal for improvement is to be as responsive as possible to the DCI's stated objectives. If it turns out there are disagreements, in fact, we want to be speedy and clear as to what they are and resulting options. Where appropriate, the views that you present should be representative of your Program Manager. With your advice in hand, we will create a package, et al for later actions. ☐

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4. In an effort to be helpful, and to save time, here are some key examples of unproductive topics I do not want to deal with in our meeting:

- o "Why are we doing all of this?"
- o "I don't understand initiative X."
- o "How did someone come up with this initiative?"

There is a good amount of potentially useful homework which you should try to do on your own. ☐

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5. Our plan is that the DCI will chair a meeting of the Program Managers on Friday, 28 October, to address the One-Percent package. The D/ICS will forward a recommended package to the Program Managers on or about Monday, 24 October, along with any significant variants that merit consideration at the meeting on the 28th. ☐

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6. Please call if there is more I can do to help you. ☐

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Attachments:

1. Draft Package of Proposed Candidate Initiatives
2. Detailed Description of Initiatives Included
3. Process and Criteria for Developing One-Percent Package

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